GIURGIU COUNTY

Giurgiu County Council

Bucharest Blvd. No.10, Giurgiu, Romania,
postal cod: 080045,tel.: 0040 372-462626, fax: 0040 372-462665,
email: cjg@cjgiurgiu.ro,http://www.cjgiurgiu.ro

REPORT OF THE VISIT

In connection with the implementation of the project " Cross-border Training Program between the Giurgiu County Council and the Regional Administration - Rousse" in the period 24-29.06.2018 a delegation for exchange of experience from representatives of Giurgiu County Council, the Regional Administration - Rousse, Giurgiu County Council, Tsenovo Municipality, municipal councilors from the Tsenovo Municipal Council and members of the project implementation team visited Stockholm, Sweden .

The focus of the program and presented presentations was the adaptation of Stockholm to climate change, reducing emissions, processing a maximum percentage of city waste, reducing the use of private cars , afforestation with high plants to prevent floods , etc.

Related information about Stockholm and its administrative bodies

1. Stockholm

- Stockholm is the capital of Sweden and the most populous city in the Nordic countries; 952,058 people live in the municipality, approximately 1.5 million in the urban area, and 2.3 million in the metropolitan area.
- The city stretches across fourteen islands connected by 57. Outside the city and along the coast is the island chain of the Stockholm archipelago.
- Stockholm offers a wonderful archipelago, with 30,000 islands, islet rocks and skerries.
- Stockholm is the cultural, media, political, and economic centre of Sweden. The Stockholm region alone accounts for over a third of the country's GDP, and is among the top 10 regions in Europe by GDP per capita.
- It is an important global city and the main centre for corporate headquarters in the Nordic region.
- The city is home to some of Europe's top ranking universities, such as the Stockholm School of Economics, Karolinska Institute and Royal Institute of Technology (KTH).

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- It hosts the annual Nobel Prize ceremonies and banquet at the Stockholm Concert Hall and Stockholm City Hall.
- In 2022, the population of Stockholm will reach one million people. This requires continuous development and innovative and effective urban planning. Currently, there are over 100 active and planned construction projects in and around the city - all with a strong focus on sustainability and the stockholmers of today and tomorrow.

1. Stockholm administration

The Municipality

If the City of Stockholm were a company, we would have made the Financial Times' 500-list over the largest enterprises in the world. The capital's service organization employees around 40,000 people.

The City Council has a President.

The City Council members are elected every four years when national, county council and local elections are held. The party that gets the most votes also gets the most representatives in the City Council.

The Council convenes every third Monday, and their meetings are open to the general public. The Council has its own audit board, which examines the finances and operations of the entire municipality. The 101 councillors are appointed following general elections held at the same time as the parliamentary and county council elections. The City Council establishes goals and guidelines for the overall work of the municipality. The matters on which the councillors decide have generally already been drafted and discussed by various boards and committees. Once political decisions are referred for practical implementation, the employees of the City administrations and companies take over. The City Council sets objectives and guidelines for the City of Stockholm's operations. The City Council meets approximately every third Monday under the direction of the Presidency. The meetings are open to all and you are welcome to listen on site in the City Hall. You can also follow the meetings by webcasts or radio.

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The City Executive Board

Most City Council members have other jobs alongside of their political office. Therefore, they cannot investigate all of the details of a matter themselves. This responsibility instead rests with the City Executive Board. The Stockholm City Executive Board consists of 13 members from both the majority and the opposition. They ensure that the City Council members receive a compilation of all facts and proposals before they make decisions. The City Executive Board has the overall responsibility to ensure that the decisions are executed, monitored and evaluated. It is also responsible for the City's finances and how the City will be developed in the future. The City Executive Board meetings are not open to the public, but you can read what is decided on the City website. If the Council functions as Stockholm's parliament, the City Executive Board can be thought of as its "government". The City Executive Board expresses an opinion in all matters decided by the Council and bears the overall responsibility for follow-up, evaluation and execution of its decisions.

The Board is also responsible for the City's financial administration and long-term development. The City Executive Board consists of 13 members, who represent both the majority and the opposition. Meetings of the Board are not open to the general public.

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The Mayor of Stockholm - Karin Wanngård

The Mayor

Thirteen politicians in the City of Stockholm are full-time employees; the Mayor and Vice Mayors. They are appointed by the City Council. The Mayor and eight of the Vice Mayors represent the majority, and four of the Vice Mayors represent the opposition. The Mayor or a Vice Mayor in Stockholm is comparable to a Municipal Commissioner elsewhere in Sweden.

City Executive Office

The City Executive Board is assisted by an administration, the **City Executive Office**, which helps the City Executive Board to manage and coordinate city operations. The office focuses on overall strategic issues and assumes responsibility for implementation of policy decisions.

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The City Executive Office also serves as the secretariat for the City Council and the City Executive Board, and is in charge of the registries of all documents, and the archive in City Hall.

Each mayor in the majority is the head of a division – a department responsible for a certain area of operations, such as the Schools and Education Division, or the Mayor's Office. Together, the 13 mayors form the Council of Mayors. They draft matters for the City Executive Board.

The Mayor has a special position among the mayors as the Chair of both the Council of Mayors and the City Executive Board.

Day-to-day operations The daily work is done by the City's administrations and companies. They are managed by politically governed committees and boards. The members of the committees and boards are appointed by the City Council.

The employees of the administrations and companies, who are politically unaffiliated, execute the decisions of the committees and boards.

The specialist administrations take care of operations that concern the City as a whole, such as education, sports, environment, libraries, traffic management and city planning.

The district councils deal with the municipal services and care for those who live in the district. Some of the issues they are responsible for are municipal pre-schools, elderly care, support and service for those with disabilities, urban environment work, social psychiatry, individual and family care, consumer guidance and leisure and cultural activities.

Some of the City's operations are carried out by City-owned companies. They are coordinated through the Group Board of Stockholms Stadshus AB. The companies focus on areas such as housing, water and sewage, parking, culture and tourist information.

How it works

1. Proposal: A member of the City Council submits a proposal, a motion, to the City Council for better lighting in one of the City's parks.

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2. Pronouncements: The motion is sent to the committees in charge, which submit their pronouncements. In this case, the pronouncements come from the Traffic Committee, and the relevant District Council.

3. Summaries: Assessments and opinions

on the proposal are sent to the division in charge at the City Hall (the Traffic Division in this case), where they are summarised so that a specific motion can be put together.

4. Drafting: The proposal is sent to the Council of Mayors where it is drafted.

5. Proposed decision: The Vice Mayor in charge presents the proposal to the City Executive Board, which suggests that the City Council approve it.

6. Decision: The City Council approves the motion to install better lighting in the park.

7. Implementation: The project is referred to the relevant committees for implementation.

8. Results: With the new lighting, the park is brighter and safer at night.

This is one example, but proposals are often also sent directly from a committee.

If you live in Stockholm, you can submit a citizen suggestion directly to your District Council. All Stockholmers, including children and foreign citizens not eligible to vote in local elections, have a right to submit citizen suggestions. Citizen suggestions aim at changing something in the City's areas of responsibility. They must always be submitted in writing by letter, e-mail or fax and you have to state your name and address. You always receive a written confirmation and information on how your citizen suggestion will be handled. You can read more about citizen suggestions that have become reality in the beginning of this pamphlet and on the next page. Associations in the City districts can also submit suggestions.

Get involved and have a say Vote in local elections and submit your comments and suggestions. This is how you can influence developments in Stockholm.

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Some Bredäng residents came up with the idea of creating a collective city garden – a place where everyone can enjoy what nature can offer, that encourages new encounters, picnics, outdoor experiences and knowledge exchange.

Skärholmen District Council welcomed the suggestion as an excellent opportunity to increase interest in cultivation, biology and environmental issues. They recognised an opportunity to exchange knowledge and traditions in our multicultural society through common cultivation. Open green spaces that are cared for together can also increase the sense of security and community.

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Today, a city garden that welcomes everyone has been founded. **The city gardening collective is run as an NGO that the District Council has signed an agreement with.**

Anyone is welcome to submit a citizen suggestion! A few residents in Bredäng did and now their idea has taken shape.

You can also participate in the civic dialogues that the City offers, such as when a new housing area is being planned. The City also has exhibitions on current and future projects. On the City website, you can find more information on civic dialogues and current projects in the City.

If you want to submit comments or suggestions on any operation, it is best to first talk to the staff of that operation. You can also phone or visit any of the City's civic affairs offices, write a letter or send an e-mail to the administration concerned. You can also submit comments on the City's website. You can always be anonymous, but if you provide your name and address, the administration can let you know how your comments are addressed.

STRATEGY

The City Council has adopted an international strategy for the City of Stockholm based on the long-term vision and the objectives in the City budget: "Vision 2040 - A Stockholm for Everyone"". The strategy establishes goals, directions and guidelines for the City's international work.

Directions and Principles

The City of Stockholm's international work should support the City administrations and City related companies in reaching their goals, as well as supporting the City as a whole in reaching its vision. Ultimately, the international work should benefit the citizens of Stockholm. The City's international work has three directions; Positioning, Public Services Development and Monitoring & Lobbying.

There are also a number of fundamental principles that form the basis for how the City's international work is carried out: The City should involve the business sector, academia and the public sector, and all international efforts should be conducted professionally and efficiently.

Positioning

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All City administrations and companies should contribute to the positioning of Stockholm as Northern Europe's leading sustainable growth region and strengthen the City's position as The Capital of Scandinavia.

When these guidelines are applied by all actors in the region, the awareness of Stockholm is increased internationally, which in turn attracts more visitors, businesses and investments to the region.

Public Services Development

All City administrations and companies shall obtain knowledge and learn from the best cities and regions within their respective areas of work to develop the services in terms of quality and efficiency.

Monitoring & Lobbying

The City administrations and companies are responsible for monitoring and lobbying of their respective areas of work within and outside the EU.

The City should be active and pursue its interests in the organizations and networks they choose to engage in.

The Stockholm Region is an important arena for the City's European work. The main partners of the Stockholm Region are the City of Stockholm, Stockholm County Council and Stockholm County Association of Local Authorities.

Stockholm County Council

The County Council is responsible for all publicly-financed healthcare and public transport in Stockholm County. The County Council is also responsible for other overall issues within the county, such as regional planning and cultural subsidies.
Stockholm – Sweden's leading region.

The County Council plays an important part in the region's development, and a number of major projects and investments are currently being carried out.

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A county council is responsible for certain collective functions within a county. It has the right to levy taxes, and it is controlled by politicians who are elected directly by the citizens of the county.

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A county is the smallest unit of state administration. A county administrative board deals with the state functions within the county, such as the police, driving licence registers and a certain amount of EU support.

County councils are responsible for collective functions within the region, with a special emphasis on healthcare, public transport and regional development.

The Swedish Local Government Act governs the work of the county councils and the municipalities. The Act gives a great deal of scope for municipal autonomy, which is an underlying principle of Swedish society.

The county council assembly is the highest decision-making body at the regional level. When the county council assembly sets the county council's budget, it also decides on the tax rate, patient fees and transport fares – in other words, how much tax the inhabitants must pay to the county council for services such as healthcare and public transport.

All assembly meetings are open to the public, and all assembly documents are, in principle, public documents.

In 2011, the County Council Assembly decided on the direction it wanted healthcare to take in the future in what is known as the Future Plan. In June 2012, the Future Plan became more concrete when the County Council Assembly adopted a 10-year investment plan for health and medical care and took the first step in the implementation of the plan.

Stockholm will grow strongly in the coming years. In Stockholm County, the numbers of children and elderly are increasing faster than other age groups. This combined with the continuing increase in the residents' life expectancy is placing great demand on healthcare services. To be able to offer modern healthcare that meets patient expectations and the healthcare needs of the future, the Future Plan for

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Health and Medical Care is now being implemented. This will result in more care in better premises and with new approaches.

New Karolinska University Hospital Solna

The New Karolinska University Hospital Solna (NKS) is currently being built. This new university hospital will combine healthcare, research and education. The hospital will offer highly specialised care for the most seriously ill, and is expected to be complete in 2017.

PPP procurement

The New Karolinska University Hospital Solna has been procured through a public–private partnership (PPP). This is a solution that aims, among other things, to minimise the risk of delays and cost increases. The project company will both build and run the hospital.

The Stockholm City Line

The Stockholm City Line – a commuter train tunnel, that is approximately six kilometres long – is currently under construction beneath the city. The line will run from the south of Stockholm to Tomteboda, and is expected to be ready in 2017. Two new stations are being built.

Regional development and planning

The County Council works to support the development of Stockholm County, which involves the long-term planning and coordination of communications, workplaces, residential areas, etc.

Regional development plan

The County Council has drawn up a regional development plan for the Stockholm region. Its vision is that the region should be Europe's most attractive metropolitan area.

Public transport in Stockholm County should be easily accessible, reliable and environmentally friendly. Trafikförvaltningen (Public transport administration) is responsible for transport services. The number of travellers has been increasing each year.

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More than 780 000 people travel by public transport in Stockholm County each day. The various means of transport – buses, metro, commuter trains, local rail services and boats – are coordinated within a constantly growing transport network.

AB Storstockholms Lokaltrafik, SL

SL, plans, develops, commissions and markets public transport within the county. Transport services are run by both private and public transport companies.

SL and the environment

SL carries out comprehensive environmental work, and is constantly seeking new, environmentally friendly solutions. SL has the world's largest fleet of ethanol-powered buses. Since 2004, there have also been buses that run on biogas, a renewable energy source.

Färdtjänsten

Färdtjänsten is an important mobility service for people with disabilities. Journeys are made by taxi or using special vehicles.

Waxholmsbolaget

Waxholms Ångfartygs AB (Waxholmsbolaget) is responsible for the county's public transport by boat. The Stockholm archipelago and the city's harbours are served by around 60 ferries, which are operated by private contractors. Over the course of a year Waxholmsbolaget carries around 1 700 000 passengers on the archipelago traffic and 2 300 000 passengers with the Djurgård ferry.

Healthcare

Stockholm County Council is one of Europe's largest healthcare providers, offering everything from telephone advice about self-care to advanced specialist care at university hospitals.

The County Council has overall responsibility for caring for the county's inhabitants, and must meet the targets of the Swedish Health and Medical Services Act, i.e. good health and care on equal terms for

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the entire population. Knowledge of the county's inhabitants, such as age and health, forms the basis for planning this care.

Providing care under the County Council's own management or privately

The majority of care is provided under the County Council's own management. Around a third is dealt with by private care providers, such as family doctors, physiotherapists, maternity clinics and hospitals.

The quality and availability of this care is monitored using tools such as patient surveys. Work is also carried out whereby different care providers are compared with each other. The results are published online.

Vårdval Stockholm

Vårdval Stockholm gives the county's inhabitants the opportunity to choose care providers on the basis of their own requirements, such as geographic location and opening hours. Payment is made to these care providers in accordance with the patients' choices.

Local medical centres and family doctors

Local medical centres and family doctors' offices are the entry points for healthcare. If patients require specialist care, the doctor refers them onwards. The local medical centres are part of the County Council's outpatient care service. This also includes some psychiatric and geriatric care.

Emergency hospitals

Emergency hospitals treat patients with serious emergency conditions. Local emergency clinics supplement the services offered by local medical centres and emergency hospitals.

1177 Vårdguiden – a guide for healthcare

1177 Vårdguiden provides information and guidance in relation to healthcare. A website provides information about medical problems and contact details for the county's many care providers. There is

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also a special version of the website for use with mobile phones. 1177 Vårdguiden provides a telephone service and a magazine that is delivered to every household in the county.

https://www.1177.se/Other-languages/Engelska/

In Sweden, the overall goal of environmental policy is to hand over to the next generation a society in which the major environmental problems have been resolved, without increasing environmental and health problems outside the country's borders. Stockholm County Council is an important player in Sweden's work to achieve these goals.

Environmental programme 2017-2021

Stockholm County Council works in a systematic, targeted way to reduce the negative environmental impact of its activities. This work is based on goals, guidelines and other requirements that apply to its environmental work. The Environment Programme has been adopted by the County Council Assembly, and is a controlling document for the County Council's administrations and companies. The Environment Programme concerns all activities financed by the County Council, and is applied, where relevant, when the Council signs new agreements with healthcare providers, transport service providers and other suppliers.

The Environmental Programme is divided into five areas:

- Stockholm County Council's plan for sustainable procurement
- Stockholm County Council's climate commitment
- Environmental goals for health and medical care
- Environmental goals for public transport and other transport activities
- Environmental goals for the County Council's properties and installations

I. What we have visited

Hagastaden - NorraStationsgatan 93

Contact:Anna-Karin +46-725937610

https://international.stockholm.se/city-development/hagastaden1/

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Hagastaden is one of Stockholm's largest and most important urban development projects. By 2025, the area between the city of Stockholm and Solna, will be built and developed into an entirely new neighborhood with a mixture of apartments, workplaces, cultural attractions, green areas, world-leading research and highly specialized medical care.

The City of Stockholm singled out the area as an urban development project as early as 15 years ago. At the same time, the medical university, Karolinska Institutet, was developing an idea that involved creating a center for bioscientific research in an attractive environment. This prompted the cities of Stockholm and Solna to jointly invest in a new area – Hagastaden. It is being integrated with the New Karolinska Solna University Hospital, a completely new university hospital which opened in 2016 to meet future demands for medical care and research.

By placing segments of the European highway E4/E20 and the Värtabanan railway in tunnels, the landscape can be developed and thus transformed into a vibrant area that will serve as home and workplace to thousands of people. Just over 3,000 apartments are being built on the Stockholm side, and there will be around 14,000 new workplaces as well as central area with restaurants and cafés.

Stockholm needs to grow and Hagastaden is an important aspect of the city's implementation of Vision 2030, including fundamental ideas for an innovative versatile and growing region. Stockholm will also serve as the hub in an accessible and secure region without social and physical barriers.

Short facts:

- Construction period: 2010–2025.
- Areal: 96 hectare (approximately three times the size of the old town)
- No. of apartments: 6,000
- No. of workspaces: 50,000

A representative of Stockholm's City presented the city's vision of adapting to climate conditions. The target set by the municipality is to reduce the emissions by 40% and to cease mining in 2040. The city's desire has been to increase the percentage of plastic waste that burns over the years,

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down to 2% of residual household waste. The municipality of Stockholm processes household waste, and the biogas produced is used by urban and taxi transport.

The Hagastaden project, which is Stockholm's most important and large-scale urban development project, was presented. It provides for the Nora Station between Stockholm and Solna to be built and turned into an entirely new neighborhood with a mix of apartments, jobs, cultural attractions, green areas, world leading research institutions and highly specialized medical care until 2025. The idea for the project dates back to 2017 and its value is 1 billion. euro. There are 3 planning zones: 1 - residential and school zone: 2 - recreation and sports area; 3 - offices and sports center. This project is a successful example of how two municipalities, Stockholm and Solna, can develop their two urban development plans in a way to ensure their co-development.



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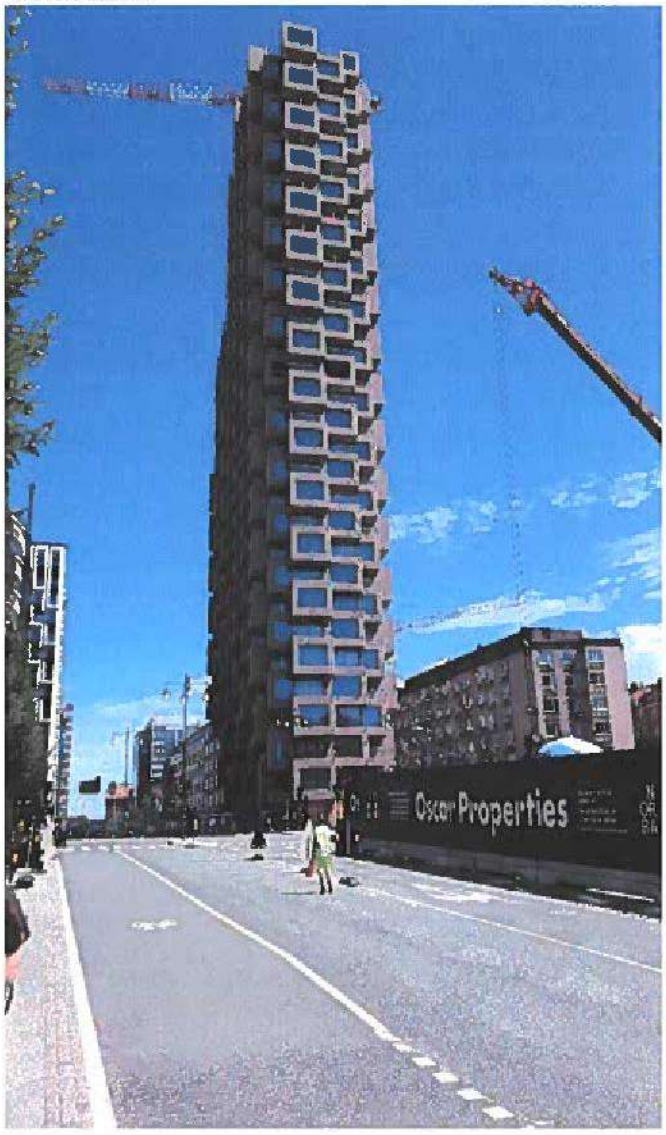

- This is one of the two of the emblematic skyscrapers in Hagastaden, 117 meters high, which are hallmark of the new Stockholm district.

2.Slussen

Address- Stadsgården 8

Contact: Anna-Karin Hughes Cambry+46-725937610

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https://international.stockholm.se/city-development/slussen

Slussen has served the Stockholmers for over 70 years and has become one of the most historically important junctures in the City. It now needs reconstruction to become a vibrant meeting place with modern traffic solutions.

Slussen will be rebuilt to become an effective and safe juncture for both pedestrians, cyclists and public transport. The aim is to turn it into one of Stockholm's most attractive meeting spots with cultural events, entertainment venues, parks, restaurants and cafes.

Main points of the reconstruction project

- **A new park**: tomorrow's Slussen will have a new park to the east of Katarinahissen with panoramic views of Saltsjön and Skeppsholmen. The park will have terraces towards Stadsgårdskajen where boats and ferries can moore.
- **The plaza by the lock**: this will be Slussen's focal point by the actual lock. Pedestrian and cycling lanes will surround the two water basis which make up a plaza of water. This will be a place to enjoy the sun, either on one of the terraces or at a café.
- **Södermalmstorg**: the new buildings will have facades made of glass in order to facilitate an interaction between the indoors environment and the vibrant square outside.
- **Ryssgården**: the square will keep most of its current form but will become a part of passage between Katarinaparken and the water. Important views will be kept.
- **The bus terminal**: will be placed inside the Katarina bedrock. A safe and modern hub will be created for commuters from Nacka and Värmdö. The bus terminal will be connected with Saltsjöbanan and the underground, facilitating indoor movement between buses, trains and the underground.
- **New buildings**: next to Södermalmstorg two low rising buildings will be built to accommodate restaurants or cultural activities. In front of the KF House and the glass houses which currently exist, new office buildings will be built. The design of these buildings has not yet been decided, only the size. The ground floors will facilitate public areas such as cafés and boutiques.
- **More space for**: public transport, pedestrians and cyclists as well as boat traffic and personal transportation.

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Another project presented by City Hall employees is "Slussen". It has served Stockholm for more than 70 years and has become one of the important historical links you to the city. The project aims to restore Slussen to make it efficient and safe for pedestrians, cyclists and public transport. The idea of the city government is to become one of Stockholm's most attractive meeting venues with cultural events, entertainment venues, parks, restaurants and cafes. It is planned to build a new bridge with 8 bands, as well as a bridge for cyclists and pedestrians. This will facilitate access between the two parts of the city. The new bridge is produced in China and is planned to be rolled-up and assembled on site by 2020.



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The New Slussen project and reconstruction is vital for the entire Stockholm region around Lake Mälaren. The New Slussen will both protect key infrastructure from flooding, and secure the drinking water basin for two million people.

The project will redesign and retrofit the existing 80-year-old structure. Intended to last for another 100 years, the new facility incorporates elements of climate resilience and flexibility by design. The foundations of the New Slussen facility will be oversized for current conditions in order to bear the heavier loads from rising sea levels and the higher flood gates that are projected to become necessary from 2050 onwards.

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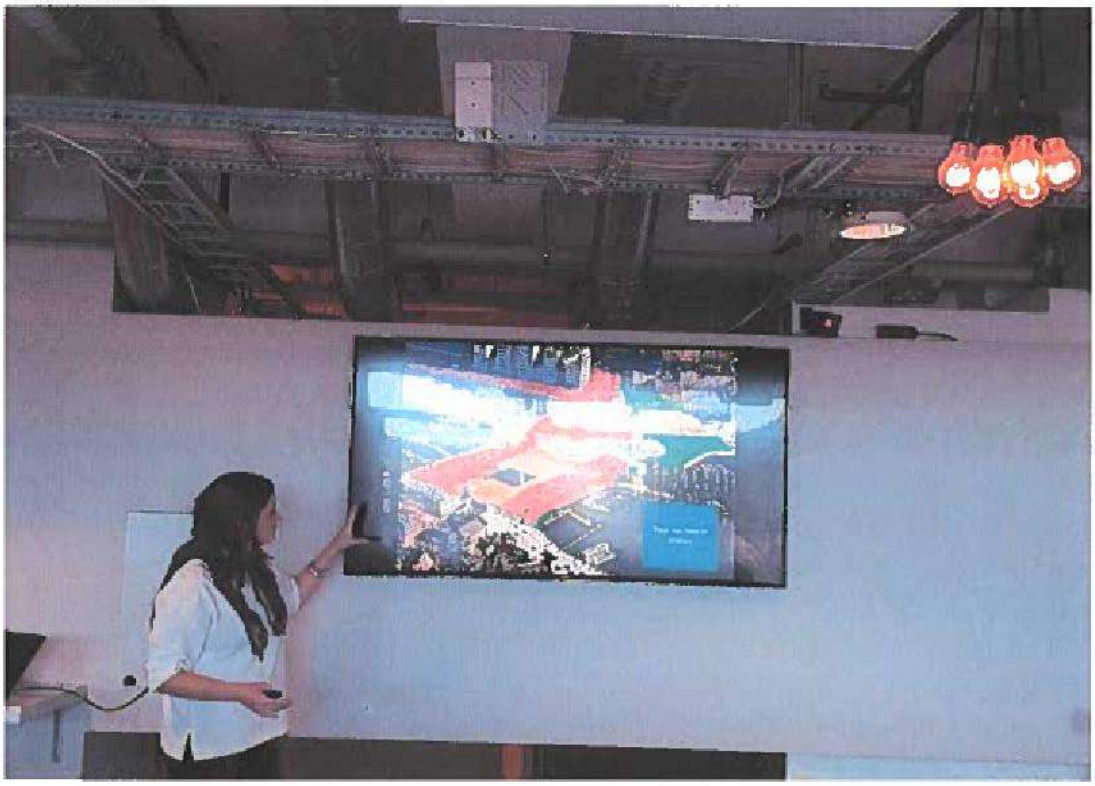

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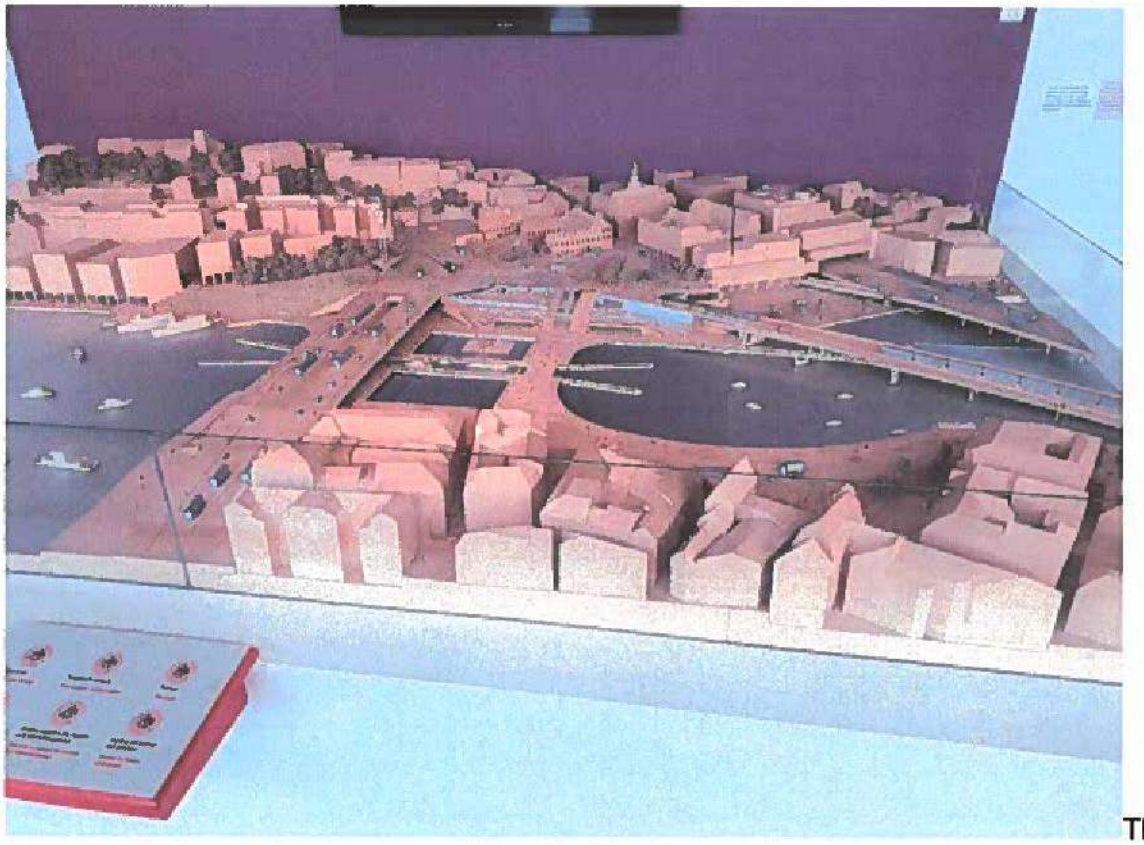

This pictures represents the model of the New Slussen

3.Royal Seaport

Contact: Camilla Edvinsson +46 (0)761 22 66 65

https://international.stockholm.se/city-development/the-royal-seaport

We were presented with a project for the development of the Royal Seaport. The area runs along the Baltic Sea line in the immediate vicinity of the Royal National Park and is only ten minutes from the center of Stockholm by bicycle. The idea dates back to 2010 and the goal is to transform the industrial zone into an urban area . Buildings are designed to use resources efficiently , to have a low environmental impact, meaning energy efficient buildings and renewable energy production, a tiny number of parking spaces and convenient waste management.

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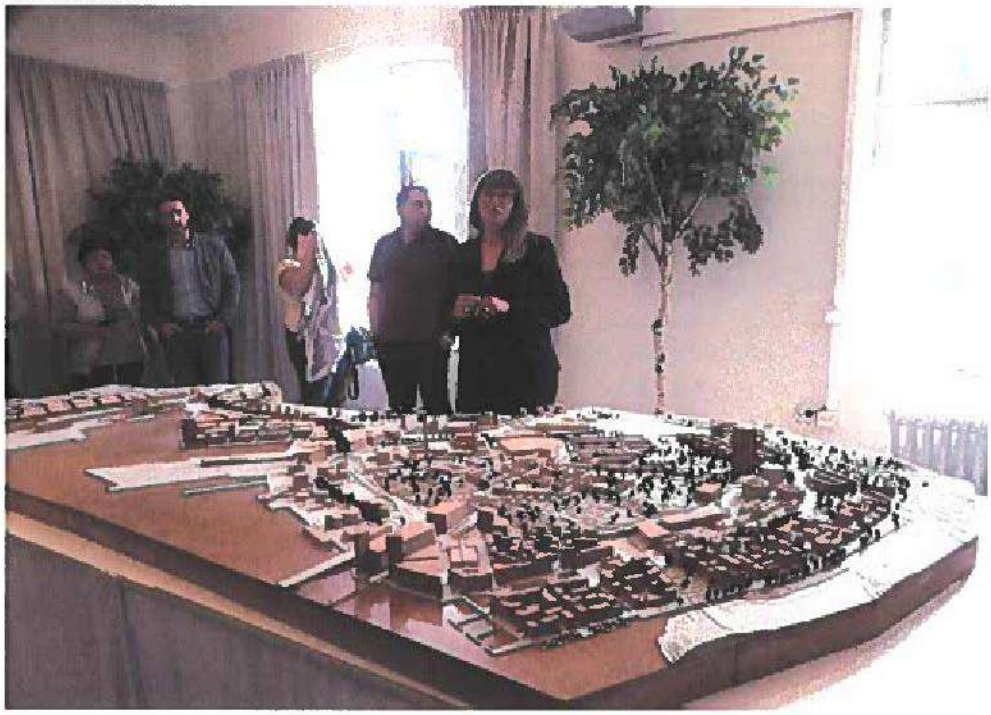

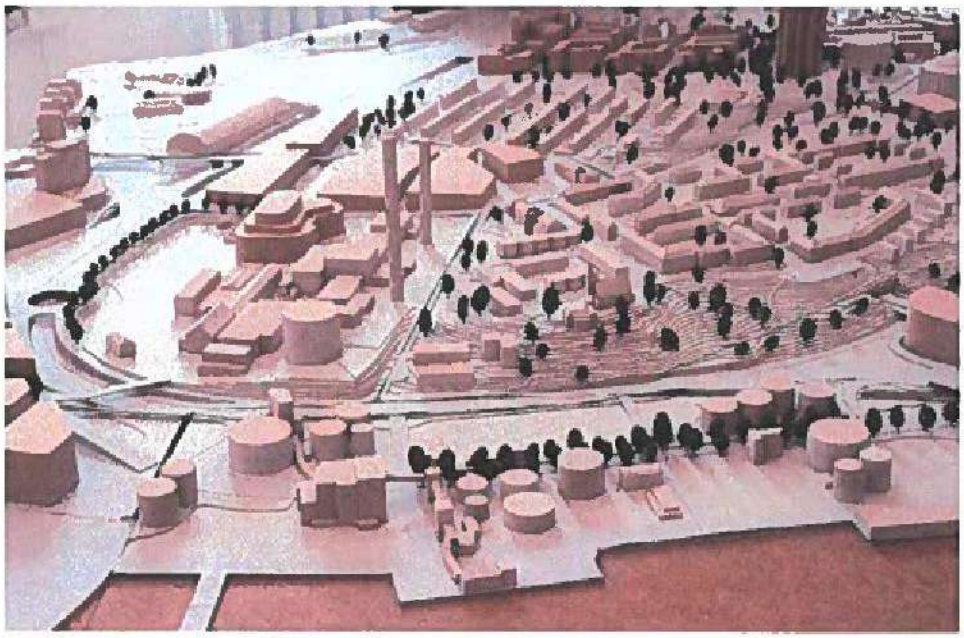

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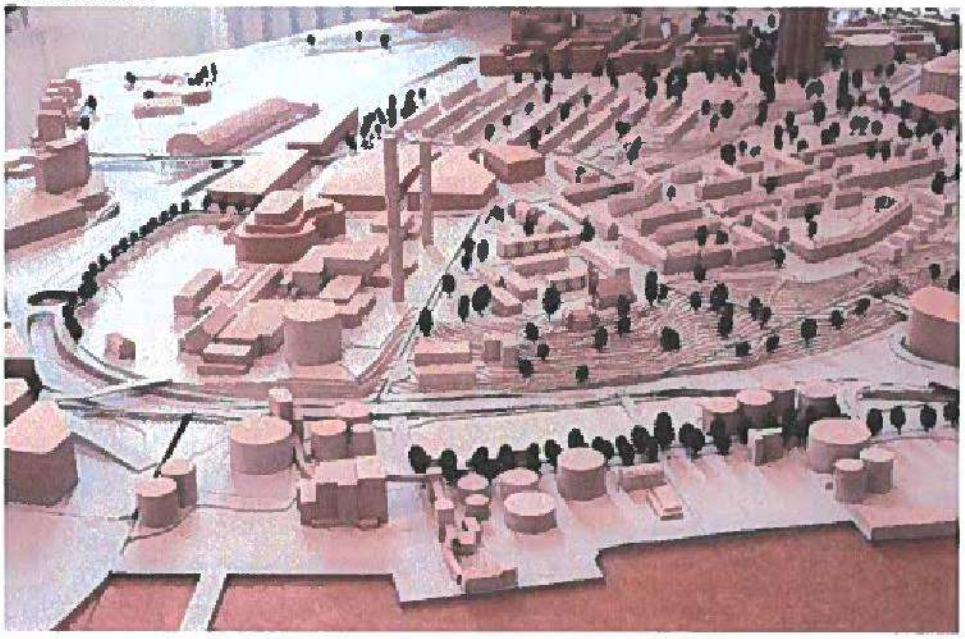

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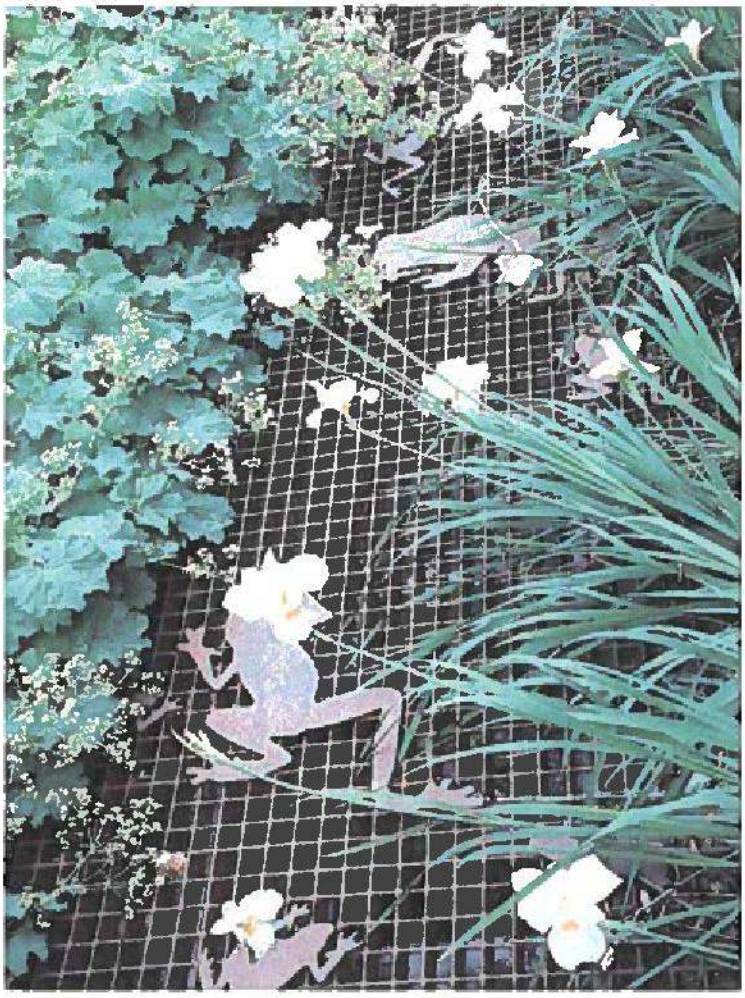

- Amazingly, for example, in the area are created channels for frogs and field mice, designed to keep these animal, which are an important part of the ecosystem

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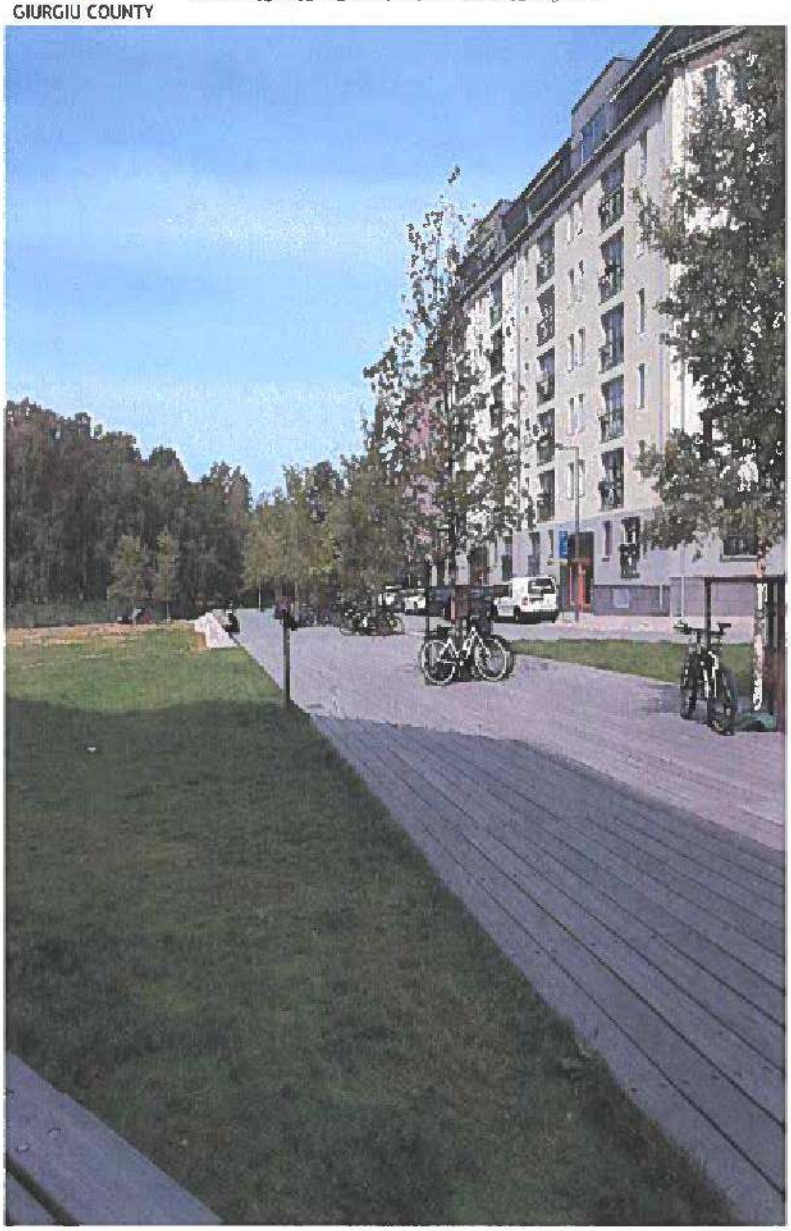

- Priority is given to the provision of more bicycle parking spaces / 2,5 pcs. per one dwelling / less for cars / 0.5 pcs. per one dwelling.

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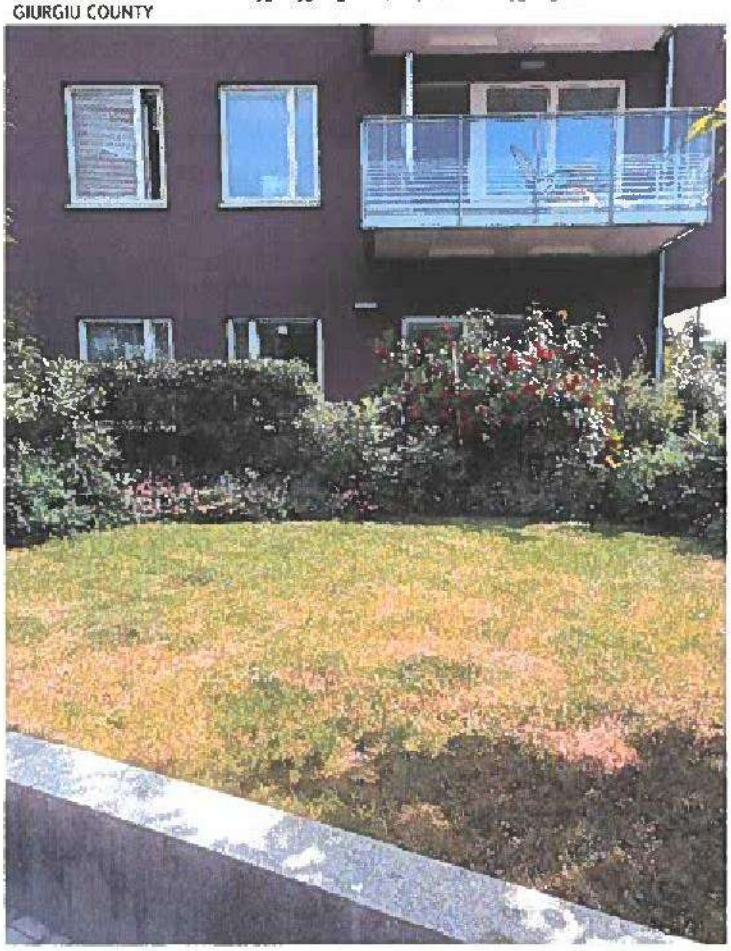

- Buildings are designed and built in such a way that resources are effectively used and have a low environmental impact, meaning energy-efficient buildings and local renewable energy production, low parking for cars and convenient waste management.

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- The past two pictures represent the vacuum waste collection system. It facilitates the separation of waste for people living and working in the area. In three pipes with easily accessible entrance are collected: newspapers, plastics and residual waste. All kitchens have disposal compartments. In practice, all buildings are connected to this system, and in each dwelling there is a room in which eight types of waste are collected separately. At certain times, via a pipe, waste of the relevant type /paper, plastic, glass, etc./

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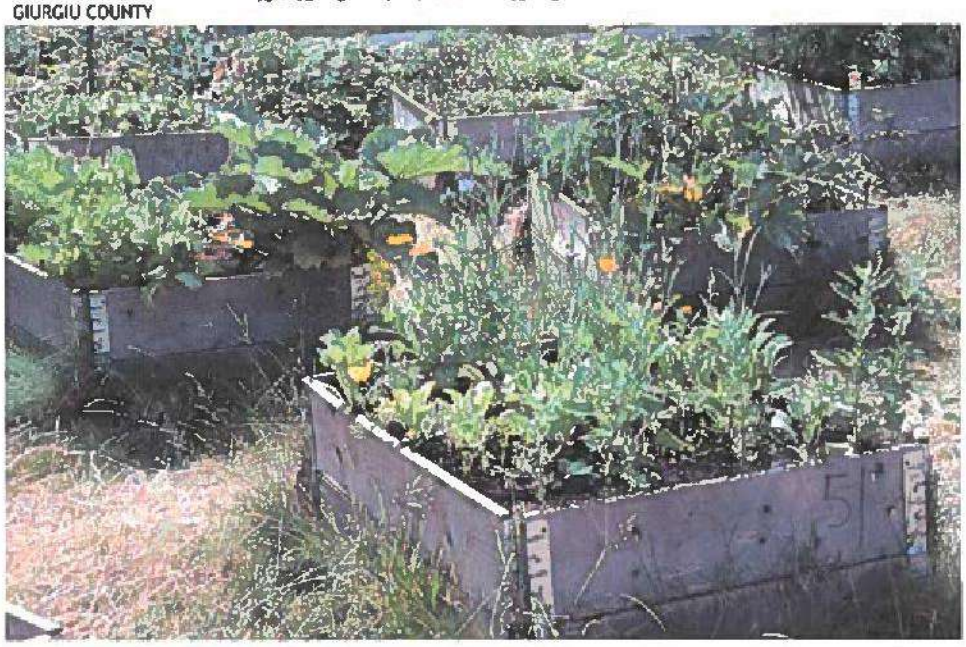

- Efforts are focused on activities that bring people closer to this newly built urban area, they encourage daily communication and interaction between them. For example, in the spaces between blocks, in places specially suited for this purpose, some fruits and vegetables are grown, for which the residents of the surrounding buildings take are for. This helps to increase the sense of community and identity within the area in which they live.

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Children's playgrounds are made of natural materials, playgrounds and gardens.

In 2010, the Stockholm City Council decided that Stockholm Royal Seaport would be designated an area with an environmental profile with the mandate to determine what is possible in the current situation and push the boundaries where possible, to become a model of sustainable urban development.

The overall objectives for Stockholm Royal Seaport is to meet the city's growing housing needs and to be a model for sustainable urban development. This is done by converting former industrial land into an attractive and vibrant neighbourhood with at least 12 000 flats and 35 000 new jobs where innovative environmental technologies are promoted.

In competition with other urban development projects around the world, Stockholm and Stockholm Royal Seaport received an award for the best sustainable urban development project. The award was presented at the UN Climate Change Conference in Paris by the C40 Cities Climate Leadership Group, a network connecting more than 80 of the world's megacities. The award is proof that Stockholm is an international leader in sustainable urban development.

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GIURGIU COUNTY

4.Grow Smarter

Contact: Bo Hallqvist

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The GrowSmarter project was one of three projects chosen from over 19 submissions to receive support from the European Commission's in the first call for 'Smart cities and communities' under the Horizon 2020 funding stream.

GrowSmarter kicked off on 1 January 2015 and will run until 31 December 2019. This project has received €25 million in funding from the European Union's Horizon 2020 research and innovation programme.

During the visit in Stockholm we had the opportunity to see the GrowSmarter project, funded under the Horizon 2020 program. Partners in the project are Colon and Barcelona.

In a fast-growing urban world, cities have to become smarter to meet the needs of citizens and reduce their environmental footprint. " GrowSmarter " unites cities and industry to implement "12 smart city solutions" in the fields of energy, infrastructure and transport, to provide the other cities valuable data for practical operation and possibilities of applying it to them.Among the "smart solutions " are modern information and communication technologies, better urban connectivity and mobility, use of energy from renewable energy sources, etc.

In Stockholm, the project is being implemented on the territory of Årsta, a rapidly developing area in the southern part of the city. With new technology and clever solutions, the area is becoming a model of sustainable renovation and energy efficiency. The main measures are reducing electricity consumption by 60% by retrofitting apartment blocks from the 1960s. The project also includes reducing transport emissions, introducing an automated waste collection system, producing solar energy, utilizing waste heat from centers and supermarkets. It encourages the use of electric bicycles, shared trips and more. Residential buildings in the neighborhood have a changed heating system, installed energy-saving lighting fixtures, new lifts and more. The project ends in 2020, amounting to € 2.5 million, and the owners of the buildings, many of which are municipal , have taken over the replacement of their systems in the amount of € 70 million.

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What is a smart city?

The EIP defines smart cities as combining diverse technologies to reduce their environmental impact and offer citizens better lives.

This is not, however, simply a technical challenge. Organisational change in governments - and indeed society at large - is just as essential.

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Making a city smart is therefore a very multidisciplinary challenge, bringing together city officials, innovative suppliers, national and EU policymakers, academics and civil society.

The three lighthouse cities are already world leaders in innovation and sustainability. They will be piloting the 12 smart solutions and helping to develop integrated business plans.

The five follower cities are forward-thinkers who will be working out the best ways to replicate the smart solutions in their own specific environments. They will work closely with the lighthouse cities to observe, learn from and reflect on developments.

The 12 Smart Solutions implemented in the GrowSmarter lighthouse cities will be monitored and evaluated by experts from KTH (Kungliga Tekniska Högskolan) in Stockholm and the IESE Business School at the University of Navarra in Barcelona.

Working with the cities, they will use data collected from the worksites to develop a series of common indicators measuring the effectiveness of the solutions. This information will help the follower cities to effectively replicate the solutions, learning from what has worked and avoiding any potential pitfalls.

The information gathered during this monitoring exercise will also be used as the basis for policy recommendations to European and national policymakers, ensuring that learning from the project is shared and built upon into the future

Once the Smart Solutions have been demonstrated and verified in the 3 lighthouse cities, they will be developed into 'Smart Business Solutions' which can stand on their own merits, without the need for further financial support.

These Smart Business Solutions will then be ready to be replicated in other cities, creating a butterfly effect. The follower cities will be the first to try out these business solutions, using everything they have learnt throughout the project to avoid potential pitfalls in implementation.

Following the piloting, development and implementation phases, the Smart Solutions will be ready for take up more widely. Study visits and workshops will enable interested cities to learn more about the Smart Solutions and see how they worked in practice in the lighthouse and follower cities.

1: Low Energy Districts

1. Smart building shell refurbishment

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2. Smart building logistics
3. Smart energy-saving tenants
4. Smart local electricity management

Lighthouse city: Stockholm

Sweden's capital city Stockholm has been working on climate change mitigation and adaption since the 1990s. The city is a real frontrunner, with well implemented climate action plans and pioneering policies to ensure it meets its ambitious environmental targets. The carbon dioxide emissions have been cut by 25% per citizen since 1990.

Stockholm is growing rapidly and sometimes faces challenges of both keeping and developing its unique city character. A key priority is to ensure that Stockholm remains a sustainable city, while offering an attractive and inspiring living and working environment.The climate action group coordinates implementation and monitors the results of all climate actions undertaken in the city. Their long term aim is to become completely fossil-fuel free by 2040, with the immediate objective of reducing CO2eq to 3 tonnes per citizen by 2015.

In Valla Torg the refurbishment of the two first multi-storey buildings (7G and 6) are finalised and the tenants have moved in. The evaluation of energy use has started and will continue until the end of the project to secure a 2-year evaluation time.

The second half of the low-storey building 8 is finalised and tenants have moved in.

In the private condominia Brf Årstakrönet the evaluation is on its second year indicating clear energy savings.

In Slakthusarea the refurbishment of building 8 is finalised. The new tenant, nightclub Slaktkyrkan, is open and have a full schedule of live shows planned for this spring. The pictures below show some of the energy efficiency measures implemented.

2: Integrated Infrastructures

Significant and as yet insufficiently tapped value is offered by integrating both active and passive infrastructure networks within and across cities – be they energy, transport, communications or others – rather than duplicating these needlessly. Many such infrastructures are ageing; budgets to replace

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them are stretched; they are procured and managed 'in silos'; so the potential for cities and their customers through new joined-up approaches, exploiting modern technologies is substantial

SMART SOLUTIONS

1.Smart street lighting

2.Waste heat recovery

3. Smart waste collection

4. Big data management

3.Sustainable Urban Mobility

SMART SOLUTIONS

1.Sustainable delivery

2. Smart traffic management

3. Alternative fuel driven vehicles

4. Smart mobility solutions

Knowledge exchange and transfer is key to the success of GrowSmarter. Five Follower Cities - Valetta, Suceava, Porto, Cork and Graz - will:

- closely follow the lighthouse cities to learn from their experiences,
- identify measures suitable for their specific local context
- and develop a replication plan tailored to local needs.

5. **NGO activity- The Salvation Army EU Center** at Kungsholmen
Larisa Lacatus tel. +46 739 206 813

Given the growing problem of Sweden emigrant they flow from member states of the EU and third countries in the program for exchange of experience were included visits to a migrant center, built with

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funds from the Salvation Army. The center works with homeless, dependent, refugees and migrants. Essential needs such as food, bathroom, clothing, information, training and contact with authorities in Sweden are being helped. Center staff speak over 11 languages and are well trained.

The Salvation Army EU Center at Kungsholmen is a support and counseling service for vulnerable EU citizens and citizens with EC / EU residence permits located within the Stockholm area.

- The EU center has the main objective of combating the misery and exclusion of vulnerable EU citizens and third-country nationals residing in Stockholm.

- Many EU migrants are homeless, unemployed, sick or victims of trafficking and exploitation of various kinds. A small proportion of them have addiction or alcohol problems. They have difficulty managing their finances, they have no knowledge and little information about Swedish society and they lack contact networks in Sweden. Those who come to the EU Center have their homeland in different countries, not just in the EU. If they are not EU citizens, they have a residence permit in another EU country.

- At the EU Center, breakfast and lunch are served daily between 09:00 to 13:00, except Mondays when they close at 12:00. On Tuesdays and Fridays, simple food bags and clean clothes are offered. They can also wash their own clothes. Guests also have access to a computer and internet. During the opening hours of the Center, guests can share information about Swedish society. They have an informant in place for social guidance and to help in contact with authorities.

- They also get help with contacts with healthcare and some help with medicines. They can get community counseling, on issues of sex, sexuality, gender identity, contraception and pregnancy and information about sexually transmitted diseases.

- The EU-Center has advisors and curators who help with particularly urgent issues. Visitors can book time for treatment talks to strengthen their self-esteem. They can get individual and family

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counseling. It can be anything from social guidance, advice on the migration process to support victims of trafficking.

- The EU Center can also provide support and guidance to families in terms of births, adoption processes, children's rights, and more: family support to family members, family support to those who have a detained or sentenced relative, and support and assistance to those who search for lost family members.

- At the EU Center, job market coaching, ie job coaching and CV coaching, are also given. There may be opportunities for job training, internship, both internally and externally. There is also Swedish education and information gathering about interviewing techniques and Swedish working life.

- At the EU center, you are also trying to help disadvantaged EU citizens from Romania who beg in Stockholm to return home or help them establish contact networks with the business community in Sweden or other interested actors to find alternative employment for begging and black jobs.

II. Learned lessons

1. Environment is the main concern and everything we plan must be in accordance with the environmental policies
2. Strategies – planned carefully, consult the public, raise awareness about the important topics, mobile consultation units to be used, if possible. Strategies should be respected!
3. Urban planning – made according to the climate changes
4. Forrestation is the key – trees are planted to minimalise the heavy rain effects
5. Road infrastructure (bridges, roads) respect the risk of floods and are planned in order to be modified if the water level increases, with minimum damage
6. Mobility of people and goods by decreasing the fossil fuels has to be insured when designing the urban areas
7. Noise measurements are necessary when planning urbanly: build office buldings in noisy areas and leave homes and neighbourhoods in less noisy perimeters

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8. Waste collecting is done in the undergound (this way the smell is avoided and the recycling of the waste takes place without being handled manually).
9. Collect rain water as much as possible
10. Use smart sollutions when you plan street lightning (movement cells insure the lighting of the street only when pedestrians are walking by and reduce the electrical consumption when the street is empty).

In conclusion, we can say that there are a lot of project ideas that can be drawn after the visit. One of them is about a project entitled as "Enhancement of the administrative capacity in the field of integrated waste management, including the whole cycle of waste collection, composting, baling, etc.

PROJECT MANAGER,

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